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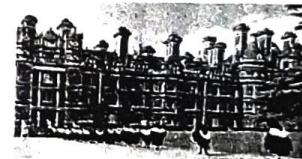
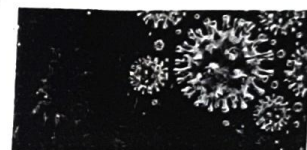
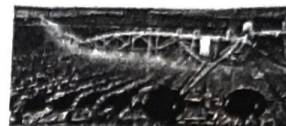
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## **A Study of ABC Analysis for Inventory Control in Cooperative Sugar Factory**

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### **Abstract:**

ABC analysis is a method in which inventory is divided into three categories i.e. A, B, and C in descending values. The items in the A category have the highest value, B category items are of lower value than category A and C category items have the lowest value. ABC analysis of inventory helps to sugar factory to keep working capital costs at under control because it clearly identifies which items you should reorder more frequently and which items don't need to be stocked often reducing obsolete inventory and optimizing the rate of inventory turnover of sugar factory

### **Introduction:**

ABC analysis divides an overall inventory into three categories "A items" with very tight control and accurate records, "B items" with less tightly controlled and good records, and "C items" with the simplest controls possible and minimal records. The ABC analysis provides a mechanism for identifying items that will have a significant impact on overall inventory cost, while also providing a mechanism for identifying different categories of stock that will require different management and controls. The ABC analysis suggests that inventories of an organization are not of equal value. Thus, the inventory is grouped into three categories (A, B, and C) in order of their estimated importance. 'A' items are very important for an organization. Because of the high value of these 'A' items, frequent value analysis is required. In addition to that, an organization needs to choose an appropriate order pattern (e.g. 'just-in-time') to avoid excess capacity. 'B' items are important, but of course less important than 'A' items and more important than 'C' items. Therefore, 'B' items are intergroup items. 'C' items are marginally important. Sugar industry is the process industry where ABC analysis for inventory control is very much essential for the purpose of effective material management, control of available various materials. Minimization of inventory cost and maximization of productivity is required in cooperative sugar factories, where ABC is useful for sugar industry. The proper choice of costing and calculation of accurate inventory cost in processing industries have been widely discussed by academics and practitioners. At present the cooperative sugar factories have been facing the problems of qualitative raw material, sufficient raw material, harvesters, transporters, cost of material transport, skilled manpower, pricing of material, cost, performance etc. To solve the problems of inventory control sugar industry problems, routine checking of material, various stock levels, is not suitable in competitive era, where as ABC analysis is useful. In this research paper the researcher has tried to explain the concept of ABC analysis and steps to be taken for implementation of ABC in cooperative sugar factories in study area. The concept of ABC analysis has been considered a classy method of inventory cost calculation since the first 1980s. The ABC method was designed as a solution to overcome the problems in the traditional inventory valuation methods. This research paper has no ambitions to judge the concept of ABC but to apply in cooperative sugar factories. In fact, the aim of this paper is to explain the necessary steps to apply ABC, as well as to explain the procedures for identifying different categories of stock that will require different management and controls. Sugarcane is the main raw material for the producing of sugar in the sugar manufacturing process. Sugarcane is refined with various chemicals such as sulphur dioxide, phosphoric acid, calcium hydroxide etc. subordinate raw materials used in sugar production. All this material processes certain value and it should be kept in well structured store department under the supervision of store manager. Store department covers all aspect of materials, handling, storage, stock control and issue to concern department as per requisition.

### **Objective of the study:**

1. To Study the existing material planning to secure economy in cooperative sugar factories
2. To check the feasibility of implementation of ABC Analysis for inventory control in cooperative sugar factories.

### **Hypothesis of the study:**

1. ABC Analysis is useful for inventory management in cooperative sugar factory
2. ABC Analysis is not useful for inventory management in cooperative sugar factory



## Research Methodology:

This is conceptual based paper and the researcher has collected secondary data with necessary primary data for this paper. The researcher has selected Pushphadanta Cooperative Sugar Factories from Nashik district where sugar factory have been working in loss. The researcher has discussed with a few sugar factory experts, industrial people, financial experts and cost accounting practitioners for practicability of implementation of ABC Analysis for inventory control in cooperative sugar factories.

### Implementation of ABC Analysis for Inventory Control in Factory:

In ABC Analysis, annual consumption of various items is worked out in terms of rupee value, and it is divided in to three board categories i.e. A, B, and C category at descending value. The items in the A category have the highest value, B category items are lower value then A category value and C category items have the lowest value. Based on ABC analysis, an average percentage of items and percentage of their respective values may work out as follows. ABC analysis for inventory control in the store department can be explained at allocation of total items in percentage and its value. A category items - 10% of the items accounts for 70% of the annual consumption value of the items. B category items - 20% of the items accounts for 20% of the annual consumption value of the items. C category items - 70% of the items accounts for 10% of the annual consumption value of the items.

	Percentage of items	Percentage of rupee value
A	10% of the total inventory	70% of total inventory value
B	20% of the total inventory	20% of total inventory value
C	70% of the total inventory	10% of total inventory value

It is observed that A category items which are in large value but in small portion of total consumption in terms of value, these items are more important from the point of inventory control and focus for higher degree of control. C category items compare to A category items which are large in numbers but small value of the total consumption in terms of value. These are termed as C category items and there is no need for strict control. In between A and C the B items are of medium importance.

#### Policies for 'A' items

1. Items account for 70% of the value, they should be ordered frequently to reduce the capital locked up in inventories.
2. Such items should be estimated in advance and they should be procured on a planned basis.
3. Purchase of A items should be looked up by the purchase manager to ensure delivery.
4. Stock and issue records should be maintained carefully in the inventory control, so as to get the up to date position of stocks at any time.

#### Policies for 'B' items

1. The policies for B items in general are intermediate between those for A and C category items.
2. Order quantities, reorder points and safety stocks should be fixed for B category items and revision once in a year is adequate for this items.
3. Annual or six monthly contracts with scheduled deliveries can be used to an advantage for B category items.
4. Stock and issue records must be maintained properly.
5. Annual or six monthly orders should be placed to reduce paper work in the purchase section and also to get the advantage of large purchase quantity discount.
6. Authority for the purchase of C category items could be delegated to the store keeper.
7. Stocks and issue records can be minimised to the extent that is possible.

#### Conclusion of the study:

Inventories constitute the significant part of current assets, and it involved major portion of working capital out of total capital invested in assets. Inventory management can effectively and efficiently avoid unnecessary investment. Inventory control is the

process of deciding what and how much of various items are to be kept in the store department. It is also determines quantity of finished goods, quantity of work in progress, quantity of closing stock of all raw materials specially in chemical material, spare parts and equipments. The basic aim of inventory control is to minimise cost in investment in inventories and ensure the continuous production process. For better inventory control there is need to undertake systematic analysis of all items in store rooms stored. On an average 1250 to 2500 TCD sugar factories carries items in inventory between 5000 to 6000 items. A high degree control on each item is possible only by applying the ABC Analysis Method for inventory control in selected sugar factories.

#### **Recommendation/ Suggestions:**

The ABC analysis is widely used in supply chain management and stock checking and inventory system and is implemented as a cycle counting system. It is most important to sugar factory seek to bring down their working capital and carrying costs. Hence Researcher strongly recommend to the sugar factory to introduce or implement ABC analysis in his store department for better inventory control.

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